

National Standards and Benchmarks for Effective

Catholic Elementary and Secondary Schools

Rubrics for Benchmarks

Standard 10: An excellent Catholic school provides a feasible three to five year financial plan that includes both current and projected budgets and is the result of a collaborative process, emphasizing faithful stewardship.

Benchmark: 10.6

Financial plans include educational materials for distribution to all members of the community explaining the total cost per child and how that cost is met by identifying the percentage of cost that is paid for by tuition and the remaining amount of cost that is supported by other sources of revenue.

Level 4 Exceeds Benchmark	Cost per child is seen as a critical measure, and is tracked and monitored regularly. The calculation includes all sources of cost, including allocations for shared costs and budgeted amounts for non-recurring costs (capital improvements, facilities maintenance, etc.). Cost per child is published, along with a breakdown explaining exactly how the dollars are being spent. A revenue picture is included with the comparison, placing the tuition and cost per child in the context of the school's overall financial situation. The information is proactively published via multiple channels, and in multiple languages if necessary, to ensure that every member of the community is comfortable with their understanding of the calculation. Level of reception and understanding is measured and, if necessary, corrective action is taken.
Level 3 Fully Meets Benchmark	Financial plans include educational materials for distribution to all members of the community explaining the total cost per child and how that cost is met by identifying the percentage of cost that is paid for by tuition and the remaining amount of cost that is supported by other sources of revenue.
Level 2 Partially Meets Benchmark	Basic educational materials regarding cost-per-child and its relation to tuition are made available to the community, but only partially explain the total cost per child and how that cost is met. Not all members of the school's community receive the educational materials or have a means to access the information. The cost per child calculation includes many but not all costs normally used to calculate the complete cost per child.

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Level 1 Does Not Meet Benchmark	Cost per child is not (or cannot be) accurately calculated, or school fails to communicate and distribute cost per child information to parents and other members of the community.
Possible Sources of Evidence	<ul style="list-style-type: none">• Financial or strategic plans• Communications plan• Communication materials across all channels (newsletters, parent communications, websites, etc.)• Survey Results of measured reception (have they heard it) and comprehension (did the message get through) in all areas of the stakeholder community